

# Computing a Classic Index for Finite-Horizon Bandits

José Niño-Mora

Department of Statistics, Carlos III University of Madrid, 28903 Getafe, Madrid, Spain,  
 jnimora@alum.mit.edu

This paper considers the efficient exact computation of the counterpart of the Gittins index for a finite-horizon discrete-state bandit, which measures for each initial state the average productivity, given by the maximum ratio of expected total discounted reward earned to expected total discounted time expended that can be achieved through a number of successive plays stopping by the given horizon. Besides characterizing optimal policies for the finite-horizon one-armed bandit problem, such an index provides a suboptimal heuristic index rule for the intractable finite-horizon multiarmed bandit problem, which represents the natural extension of the Gittins index rule (optimal in the infinite-horizon case). Although such a finite-horizon index was introduced in classic work in the 1950s, investigation of its efficient exact computation has received scant attention. This paper introduces a recursive adaptive-greedy algorithm using only arithmetic operations that computes the index in (pseudo-)polynomial time in the problem parameters (number of project states and time horizon length). In the special case of a project with limited transitions per state, the complexity is either reduced or depends only on the length of the time horizon. The proposed algorithm is benchmarked in a computational study against the conventional calibration method.

*Key words:* dynamic programming, Markov; bandits, finite-horizon; index policies; analysis of algorithms; computational complexity

*History:* Accepted by Winfried Grassmann, Area Editor for Computational Probability and Analysis; received March 2009; revised January 2010, May 2010; accepted May 2010. Published online in *Articles in Advance* August 31, 2010.

## 1. Introduction

This paper deals with a class of finite-horizon discrete-state bandit problems, whose optimal policy is known to be of index type. In contrast to the existing literature, where such an index is computed approximately via the so-called calibration method, this paper provides an efficient and exact algorithm to compute the index.

### 1.1. Finite-Horizon Multiarmed Bandits

In the classic *finite-horizon multiarmed bandit problem* (FHMABP), a decision maker aims to maximize the expected total discounted reward earned from a finite collection of  $M$  dynamic and stochastic projects, one of which must be engaged at each of a finite number  $T$  of discrete time periods  $t = 0, 1, \dots, T - 1$ . Project  $m = 1, \dots, M$  is modeled as a discrete-time bandit, i.e., a binary-action (active,  $a_m(t) = 1$ ; passive,  $a_m(t) = 0$ ) Markov decision process (MDP) whose state  $X_m(t)$  moves through the discrete (finite or countably infinite) state space  $\mathbb{X}_m$ . If the project is engaged ( $a_m(t) = 1$ ) at time  $t < T$  when it occupies state  $X_m(t) = i_m$ , it yields an expected active reward  $R_m^1(i_m) \equiv R_m(i_m)$ , and its state evolves to  $j_m$  with probability  $p_m(i_m, j_m)$ . Otherwise, it neither yields reward (i.e., the passive reward is  $R_m^0(i_m) \equiv 0$ ) nor changes state. Rewards are discounted with factor  $0 < \beta \leq 1$ ,

where the term “discounted” is abused to include the undiscounted case  $\beta = 1$ .

Decisions as to which project to engage at each time are based on the adoption of a *scheduling policy*  $\pi$ , to be drawn from the class  $\Pi$  of *admissible policies*, which engage one project at each time before time  $T$  and are nonanticipative (with respect to the history of elapsed time periods, states, and actions) and possibly randomized.

The FHMABP is to find an admissible policy that maximizes the expected total discounted reward earned. Denoting by  $E_i^\pi[\cdot]$  the expectation under policy  $\pi$  conditioned on the initial joint state being equal to  $\mathbf{i} = (i_m)$ , we can formulate such a problem as

$$\max_{\pi \in \Pi} E_i^\pi \left[ \sum_{t=0}^{T-1} \sum_{m=1}^M \beta^t R_m^{a_m(t)}(X_m(t)) \right]. \quad (1)$$

The problem has its roots in the seminal works of Robbins (1952) and Bradt et al. (1956), who focused on the much-studied case where engaging a project corresponds to sampling from a Bernoulli population with unknown success probability, the goal being to maximize the expected number of successes over  $T$  plays. An MDP formulation is obtained by a Bayesian approach, where a project/population state is its posterior distribution.

The above-mentioned FHMABP and some of its variants have since drawn extensive research attention as a result of their theoretical and practical interest; see, e.g., the monograph by Berry and Fristedt (1985) and references therein. More recently, Caro and Gallien (2007) address a problem extension where  $K < M$  projects are to be engaged at each time, motivated by a dynamic assortment problem in the fashion retail industry.

### 1.2. The Average-Productivity Index Policy

Finding an optimal policy for such a problem through numerical solution of its *dynamic programming* (DP) equations quickly becomes computationally intractable as the time horizon or the projects' state spaces grow, which has led researchers to investigate a variety of tractable, though suboptimal, heuristic scheduling rules. Simple examples include the "play the winner/switch from a loser" rule (for Bernoulli bandits) and the *myopic* policy, which engages at each time a project of currently highest expected reward.

Yet for a special case of (1), the two-armed bandit problem with one arm known—also known as the *one-armed bandit problem*, where there are two projects and one (the *known arm* or *standard project*) has a single state with reward  $\lambda$ —the structure of optimal policies is well known, being characterized by an *index*  $\lambda^*(d, i)$  attached to states  $i \in \mathbb{X}$  and *times-to-go*  $d = 1, \dots, T$  for the other project (the *unknown arm*, for which the label  $m$  is henceforth dropped from the notation). Note that in such a setting, to be used throughout this paper, *time is counted backwards*; i.e.,  $d$  is the number of remaining periods at which the project can be engaged. It turns out that it is optimal to engage the latter project when it occupies state  $i$  and  $d$  periods remain iff  $\lambda^*(d, i) \geq \lambda$ , i.e., iff its current index is greater than or equal to the standard project's reward. Such a result was first established for an undiscounted Bayesian Bernoulli bandit in §4 of Bradt et al. (1956). For an overview and extensions, see Chapter 5 of Berry and Fristedt (1985).

An economically insightful alternative representation of such an index is

$$\lambda^*(d, i) = \max_{1 \leq \tau \leq d} \frac{\mathbb{E}_i^\tau \left[ \sum_{t=0}^{\tau-1} \beta^t R(X(t)) \right]}{\mathbb{E}_i^\tau \left[ \sum_{t=0}^{\tau-1} \beta^t \right]}, \quad (2)$$

where the right-hand side is an *optimal-stopping problem*, with  $\tau$  denoting a *stopping-time rule* for abandoning the project provided it is engaged at least once starting at  $i$  with  $d$  remaining periods. Thus,  $\lambda^*(d, i)$  is an *average productivity* (AP) index, measuring the maximum rate of expected discounted reward that can be earned per unit of expected discounted time expended by successively engaging the project no more than  $d$  times starting at  $i$ .

Besides characterizing optimal policies for the finite-horizon two-armed bandit problem with one arm known,  $\lambda^*(d, i)$  also serves as a *dynamic priority index* for engaging a project, furnishing a *heuristic index policy* for the general FHMABP (1) that engages at each time a project of currently highest index value. In the problem variant where *at most*  $K < M$  projects are to be engaged at each time, the resulting index policy engages the project(s) with larger positive index values, if any, up to a maximum of  $K$ . Such a variant is particularly relevant when *observation costs* or *activity charges* are incorporated into the model. Thus, note that it follows immediately from (2) that if the aforementioned project model is modified to include a charge  $\lambda$  to be incurred each time the project is engaged, and thus the active reward is  $\tilde{R}(i) \triangleq R(i) - \lambda$ , the corresponding index becomes  $\tilde{\lambda}^*(d, i) = \lambda^*(d, i) - \lambda$ .

The empirical performance of the index rule based on  $\lambda^*(d, i)$  for the case of two Bernoulli projects with Beta priors is investigated in Ginebra and Clayton (1999), where it is shown to be very close to optimal for small time horizons. In Caro and Gallien (2007), such an index rule is also considered, although the authors introduce and use instead an approximation  $\hat{\lambda}^*(d, i)$  for  $\lambda^*(d, i)$  based on *approximate DP*, which is less costly to evaluate.

The index  $\lambda^*(d, i)$  is monotone nondecreasing in the remaining time  $d$ . Hence, for a project with bounded rewards it has a finite limit  $\lambda^*(i)$  as  $d \rightarrow \infty$ . Bellman (1956) showed that  $\lambda^*(i)$  characterizes optimal policies for the infinite-horizon two-armed Bernoulli bandit problem with one arm known and  $\beta < 1$ . The resulting index rule was shown in Gittins and Jones (1974) to be optimal for the infinite-horizon multiarmed bandit problem with one project engaged at each time, which has led to  $\lambda^*(i)$  being known as the *Gittins index*.

Although efficient algorithms to compute the Gittins index of a finite-state project are available, the currently lowest *time complexity*—counting the number of *arithmetic operations* (AOs)—for a general  $n$ -state project being  $(2/3)n^3 + O(n^2)$  (as Gaussian elimination) for the algorithm given in Niño-Mora (2007), the Gittins index  $\lambda^*(i)$  of a countably infinite-state project can only be approximated using the AP index  $\lambda^*(d, i)$  for a large horizon  $d$ . Wang (1997) shows the rate of convergence of  $\lambda^*(d, i)$  to  $\lambda^*(i)$  to be linear for  $\beta < 1$ .

In contrast, scant research attention has been given to the efficient computation of the AP index  $\lambda^*(d, i)$  for a general project. The limited previous work, which we review in §2, typically focuses on specific models and either uses DP to obtain approximate index values or draws on the optimal-stopping representation (2) to obtain exact index values. The latter approach, however, has not yielded an exact index

algorithm of general applicability with polynomial time complexity in both the horizon  $T$  and in the number of states  $n$ .

A one-pass exact index algorithm with  $O(T^3n^3)$  time complexity was presented in Niño-Mora (2005), using the *adaptive-greedy* restless bandit index algorithm introduced in Niño-Mora (2001, 2002). The term “adaptive-greedy” refers to the fact that such an algorithm finds a local maximizer for a certain vector at each step in an *adaptive* fashion, meaning that such a vector is updated after the step. A recursive version with an improved  $O(T^2n^3)$  time complexity, using  $O(T^2n^2)$  memory locations, was presented in Niño-Mora (2008) by exploiting the structure of the restless bandit formulation of a finite-horizon bandit.

This paper develops, simplifies, and extends such work, as it does not rely on restless bandit indexation and extends the algorithm’s scope to countably infinite-state projects. For a project with limited transitions per state, the time complexity is reduced to  $O(T^2n^2)$ , and in such a case the algorithm is further extended to countably infinite-state projects with an  $O(T^6)$  time complexity and an  $O(T^5)$  memory complexity. A computational study demonstrates the index algorithm’s practical tractability for moderate-size instances.

For comparison, this paper includes in §2.1 an assessment of the complexity of approximate index computation via the conventional *calibration method*, which solves by DP a collection of finite-horizon optimal stopping problems at a finite grid of  $\lambda$ -values (from which the approximate index values are taken). The complexity of such a method grows linearly in the grid size  $L$ , being  $O(LTn^2)$  time and  $O(LTn)$  space. Hence, if  $L$  is taken equal to the number  $Tn$  of index values to be evaluated, one obtains time and space complexities of  $O(T^2n^3)$  and  $O(T^2n^2)$ , as in the exact algorithm proposed herein.

The remainder of this paper is organized as follows. Section 2 reviews previous approaches to the finite-horizon AP index computation. Section 3 develops the recursive index algorithm for finite-state projects. Section 4 extends the algorithm’s scope to countably infinite-state projects. Section 5 presents an efficient *block implementation* (see Dongarra and Eijkhout 2000) of the algorithm, which is necessary for making it useful in practice. Section 6 reports the results of a computational study. Section 7 concludes. Ancillary material is available in the Online Supplement (available at <http://joc.pubs.informs.org/ecompanion.html>).

## 2. Previous Approaches to the AP Index Computation

Two approaches have been proposed and are discussed below.

### 2.1. The Calibration Method for Approximate Index Computation

The first, known as the *calibration method*, uses DP to obtain approximate index values, adapting to the finite-horizon setting the method explained in §8 of Gittins (1979) for approximate Gittins index calculation, as outlined in Chapter 5 of Berry and Fristedt (1985). Denoting by  $v_d^*(i; \lambda)$  the optimal value of the two-armed bandit problem with one arm known, where the unknown project starts at  $i$  with  $d$  remaining periods,  $\lambda^*(d, i)$  is the smallest root in  $\lambda$  of

$$v_d^*(i; \lambda) = \lambda h_d, \tag{3}$$

where  $h_d \triangleq (1 - \beta^d)/(1 - \beta)$  if  $\beta < 1$  and  $h_d \triangleq d$  if  $\beta = 1$ . Note that, for fixed  $\lambda$ ,  $v_d^*(i; \lambda)$  is recursively characterized by the DP equations

$$v_d^*(i; \lambda) = \begin{cases} \max\{\lambda h_d, R(i) + \beta \sum_{j \in \mathbb{X}} p(i, j) v_{d-1}^*(j; \lambda)\} & d \geq 2, \\ \max\{\lambda, R(i)\} & d = 1, \end{cases} \tag{4}$$

which use the result, first proven in Lemma 4.1 of Bradt et al. (1956), that if the standard project is optimal at any stage, then it is also optimal thereafter.

The calibration method solves such DP equations for a grid of increasing  $\lambda$ -values  $\{\lambda_l: 1 \leq l \leq L\}$ , with  $\lambda_1 = \min_i R(i)$  and  $\lambda_L = \max_i R(i)$ , which gives index approximations  $\hat{\lambda}^*(d, i)$  with the desired degree of accuracy. Table 1 shows an efficient *block implementation* (see Dongarra and Eijkhout 2000) of the calibration method, where  $\mathbf{V}_d^*$  is the  $n \times L$  matrix  $[\mathbf{v}_d^*(\lambda_l)]_{1 \leq l \leq L}$ , with  $\mathbf{v}_d^*(\lambda_l) = (v_d^*(i; \lambda_l))_{i \in \mathbb{X}}$ , and  $\mathbf{1}$  is an  $n$ -vector of ones. Note that the “max” shown in Table 1 are to be read component-wise. As discussed later in §5, block implementations achieve economies of scale in computation by rearranging bottleneck calculations as operations on large data blocks. In Table 1, this is achieved with the matrix-update  $\mathbf{V}_d^* := \beta \mathbf{P} \mathbf{V}_{d-1}^*$ . The required minimization can be carried out using bisection search.

**Table 1** Block Implementation of the Calibration Method

---

**ALGORITHM** BlockCAL  
**Input:**  $\{\lambda_l: 1 \leq l \leq L\}$   
**Output:**  $\{\hat{\lambda}^*(d, i): 1 \leq d \leq T, i \in \mathbb{X}\}$   
 $\hat{\lambda}^*(1, i) := R(i), i \in \mathbb{X}; \mathbf{v}_1^*(\lambda_l) := \max\{\lambda_l, \mathbf{R}\}, l = 1, \dots, L$   
**for**  $d := 2$  **to**  $T$  **do**  
     $\mathbf{V}_d^* := \beta \mathbf{P} \mathbf{V}_{d-1}^*$  {note:  $\mathbf{V}_d^* = [\mathbf{v}_d^*(\lambda_l)]_{1 \leq l \leq L}$ }  
     $\mathbf{v}_d^*(\lambda_l) := \max\{h_d \lambda_l, \mathbf{R} + \mathbf{v}_d^*(\lambda_l)\}, l = 1, \dots, L$   
     $\hat{\lambda}^*(d, i) := \min\{\lambda_l: v_d^*(i; \lambda_l) = \lambda_l h_d, 1 \leq l \leq L\}, i \in \mathbb{X}$   
**end** {for}

---

The following result assesses both the time (AOs) and the memory complexities (the latter measuring intermediate floating-point storage locations, i.e., excluding input and output) of the calibration method. Because it appears reasonable to deploy such an approach using a grid containing a number  $L$  of  $\lambda$ -values that is at least as large as the number of index values, i.e.,  $L \geq Tn$ , Proposition 2.1(c) estimates the complexity in the case  $L = Tn$ .

**PROPOSITION 2.1.** *For an  $n$ -state project with horizon  $T$ ,*

(a) *For fixed  $\lambda$ , the  $v_d^*(\lambda)$  for  $1 \leq d \leq T$  can be computed in  $2(T-1)[n(n+1)+1] + n = O(Tn^2)$  time and  $O(Tn)$  space.*

(b) *Using a size  $L$  grid, the calibration method uses  $2(T-1)L[n(n+1)+1] + Ln = O(LTn^2)$  time and  $O(LTn)$  space.*

(c) *If  $L = Tn$ , then the calibration method uses  $O(T^2n^3)$  time and  $O(T^2n^2)$  space.*

**PROOF.** (a) Computing  $v_1^*(\cdot; \lambda)$  involves the  $n$  subtractions required to obtain  $\max\{\lambda, R(i)\}$  for every  $i$ . For  $d \geq 2$ , to compute  $v_d^*(i; \lambda)$  given  $v_{d-1}^*(\cdot; \lambda)$  and  $\tilde{h}_{d-1} = \lambda h_{d-1}$ , one first computes  $\sum_j p(i, j)v_{d-1}^*(j; \lambda)$ , which takes  $2n-1$  AOs. Multiplying the result by  $\beta$ , adding it to  $R(i)$ , and then subtracting  $\tilde{h}_d$  to determine the “max” takes three AOs. Repeating for every  $i$  takes  $2n(n+1)$  AOs. The  $\tilde{h}_d$  is computed from  $\tilde{h}_d = \lambda + \beta \tilde{h}_{d-1}$ , which takes two additional AOs. Repeating for  $d = 2, \dots, T$  gives the  $2(T-1)[n(n+1)+1]$  term. Furthermore, storage of the  $v_d^*(\cdot; \lambda)$  uses  $Tn$  floating-point memory locations.

Parts (b) and (c) follow immediately from parts (a) and (b), respectively.  $\square$

Note further that the calibration method is immediately parallelizable, as the computations for nonoverlapping ranges of  $\lambda$ -values can be split among different processors. Hence, its time complexity scales linearly with the number of processors.

## 2.2. The Direct Method for Exact Index Computation

In contrast to the calibration method, which is presently the preferred approach, the direct method computes exact index values and is relatively unexplored. It was introduced in §4 of Bradt et al. (1956) and has been extended in Berry and Fristedt (1985) to more-general discount sequences. The direct method draws on the representation in (2), calling for the solution of the corresponding optimal stopping problems.

In §7 of Gittins (1979), such a method is deployed to compute the index  $\lambda^*(T, i)$  for a Bernoulli bandit with Beta priors, with the goal of approximating its Gittins index  $\lambda^*(i)$ . Two key results, which reduce the complexity of the optimal stopping problems of concern and give a recursive index computation, are Corollaries 1 and 2 in that paper.

**PROPOSITION 2.2 (COROLLARY 1 IN GITTINS 1979).** *An optimal stopping time for (2) is*

$$\tau_d^* \triangleq \min\{d, \min\{t: 1 \leq t \leq d-1, \lambda^*(d-t, X(t)) < \lambda^*(d, i)\}\}. \quad (5)$$

**PROPOSITION 2.3 (COROLLARY 2 IN GITTINS 1979).** *To solve optimal-stopping problem (2), it suffices to consider stopping times of the form*

$$\tau_d(\lambda) \triangleq \min\{d, \min\{t: 1 \leq t \leq d-1, \lambda^*(d-t, X(t)) < \lambda\}\}, \quad \lambda \in \mathbb{R}, \quad (6)$$

where the “min” of an empty set is taken to be  $\infty$ .

The direct method outlined in Gittins (1979) draws on Proposition 2.2, reducing optimal-stopping problem (2) to the one-dimensional continuous optimization problem:

$$\lambda^*(d, i) = \max_{\lambda \in \mathbb{R}} \frac{\mathbf{E}_i^{\tau_d(\lambda)}[\sum_{t=0}^{\tau_d(\lambda)-1} \beta^t R(X(t))]}{\mathbf{E}_i^{\tau_d(\lambda)}[\sum_{t=0}^{\tau_d(\lambda)-1} \beta^t]}, \quad (7)$$

which corresponds to formula (11) in that paper.

However, in Gittins (1979) it is not discussed how to solve exactly the right-hand side optimization problem over  $\lambda \in \mathbb{R}$  in (7), although in the review of such an approach in Gittins (1989, p. 140), it appears to be suggested to use a grid of  $\lambda$ -values and interpolation for such a purpose, which would render the method approximate rather than exact.

Varaiya et al. (1985, §4) give a Gittins-index algorithm that exploits the corresponding result in Proposition 2.2 for the Gittins index, as stated in the lemma on p. 154 of Gittins (1979). The Varaiya et al. (1985) algorithm avoids solving the corresponding continuous optimization problem (7) as it only involves discrete maximizations.

In fact, Proposition 2.2 ensures that the continuous optimization problem in the right-hand side of (7) can be reduced to the discrete optimization problem:

$$\lambda^*(d, i) = \max_{\lambda \in \{\lambda^*(s, j): 1 \leq s \leq d-1, j \in \mathbb{X}\}} \frac{\mathbf{E}_i^{\tau_d(\lambda)}[\sum_{t=0}^{\tau_d(\lambda)-1} \beta^t R(X(t))]}{\mathbf{E}_i^{\tau_d(\lambda)}[\sum_{t=0}^{\tau_d(\lambda)-1} \beta^t]}, \quad (8)$$

yet this observation does not directly yield an adaptive-greedy algorithm for the AP index  $\lambda^*(d, i)$  analogous to that of Varaiya et al. (1985) for the Gittins index  $\lambda^*(i)$ .

## 3. Recursive Index Computation

This section develops the recursive adaptive-greedy index algorithm, the main contribution of this paper, for a project with a finite number  $n$  of states.

**3.1. Reduction to a Modified Gittins Index**

Let us first prepare the ground for computing a project’s finite-horizon AP index  $\lambda^*(d, i)$  by showing that such an index can be reduced to a modified Gittins index, which allows the use of the adaptive-greedy algorithm available for the latter index to compute the former.

Consider an auxiliary *infinite-horizon* project, whose state  $Y(t)$  evolves over time periods  $t \geq 0$  through the state space  $\mathbb{Y}_T \triangleq \mathbb{Y}_T^{[0,1]} \cup \mathbb{Y}^{(0)}$ , where  $\mathbb{Y}_T^{[0,1]} \triangleq \{1, \dots, T\} \times \mathbb{X}$  is the set of *controllable states* where both actions (active and passive) are allowed, and  $\mathbb{Y}^{(0)} \triangleq \{(0, \Omega)\}$  is the (singleton) set of *uncontrollable states* where the passive action *must* be taken, with  $(0, \Omega)$  denoting a terminal absorbing state. Under the active action  $a(t) = 1$ , the project’s transition probabilities are  $p^1((d, i), (d - 1, j)) \triangleq p(i, j)$  for  $2 \leq d \leq T$  and  $p^1((1, i), (0, \Omega)) \triangleq 1$ , and its rewards are  $R^1(d, i) \triangleq R(i)$ . Under the passive action  $a(t) = 0$ , the project remains frozen, its transition probabilities are  $p^0((d, i), (d, i)) \equiv 1$ , and its immediate rewards are  $R^0(d, i) \equiv 0$ . Furthermore, all other transition probabilities are zero.

The idea of forcing a project to be passive in certain states, termed *uncontrollable*, was introduced in Niño-Mora (2002) in the setting of restless bandits, where a project’s index is only defined for its controllable states. This is relevant in the present setting, as shown next. Suppose we allow the active action to be taken at the absorbing state  $(0, \Omega)$  in the auxiliary infinite-horizon project described previously, with the same dynamics and rewards as the passive action. Let  $G(d, i)$  be the corresponding *conventional Gittins index*, which is defined by

$$G(d, i) \triangleq \max_{\tau \geq 1} \frac{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t R^1(Y(t))]}{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t]}, \quad (d, i) \in \mathbb{Y}_T, \quad (9)$$

where  $\tau \geq 1$  is a stopping time under which the project is engaged at least once starting at  $(d, i)$ . Now, let  $G'(d, i)$  be the *modified Gittins index* of the project with state  $Y(t)$  and uncontrollable state  $(0, \Omega)$ , which is defined only for its controllable states  $(d, i) \in \mathbb{Y}_T^{[0,1]}$  by

$$G'(d, i) \triangleq \max_{\tau \geq 1: a(t)=0 \text{ if } Y(t)=(0, \Omega)} \frac{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t R^1(Y(t))]}{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t]} \\ = \max_{1 \leq \tau \leq d} \frac{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t R^1(Y(t))]}{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t]}. \quad (10)$$

Note that, unlike (9), optimal-stopping problem (10) only considers stopping times  $\tau \geq 1$  that idle the project at  $(0, \Omega)$ ; i.e.,  $\tau \leq d$ . Such a distinction between the conventional and the modified Gittins index is significant because in some cases the two may differ.

Thus, e.g., for a state  $(1, i)$  with  $R(i) < 0$ ,  $G'(1, i) = R(i) < G(1, i) = (1 - \beta)R(i)$ .

The interest of introducing such an auxiliary project and its modified Gittins index  $G'(d, i)$  is that the latter is precisely the finite-horizon AP index  $\lambda^*(d, i)$  of concern here.

PROPOSITION 3.1.  $\lambda^*(d, i) = G'(d, i)$  for  $(d, i) \in \mathbb{Y}_T^{[0,1]}$ .

PROOF. The result follows by noting that, under a stopping time  $1 \leq \tau \leq d$  for the original project’s state process  $X(t)$  starting at  $i$  with  $d$  remaining periods, the process defined by  $Y(t) \triangleq (d - t, X(t))$  for  $t = 0, \dots, \tau - 1$  has the same (active) dynamics and rewards as that used to define  $G'(d, i)$  previously, and therefore

$$\lambda^*(d, i) \triangleq \max_{1 \leq \tau \leq d} \frac{\mathbb{E}_i^\tau [\sum_{t=0}^{\tau-1} \beta^t R(X(t))]}{\mathbb{E}_i^\tau [\sum_{t=0}^{\tau-1} \beta^t]} \\ = \max_{1 \leq \tau \leq d} \frac{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t R^1(Y(t))]}{\mathbb{E}_{(d, i)}^\tau [\sum_{t=0}^{\tau-1} \beta^t]} \\ = G'(d, i). \quad \square$$

**3.2. Adaptive-Greedy Index Algorithm**

The representation in Proposition 3.1 of the finite-horizon index  $\lambda^*(d, i)$  as the modified Gittins index of an infinite-horizon project allows us to use available algorithms for the latter type of index to compute the former. Note, however, that the classic adaptive-greedy Gittins-index algorithm of Varaiya et al. (1985) should not be directly used because it computes the conventional Gittins index  $G(d, i)$ , which as argued previously, can differ from the modified Gittins index  $G'(d, i) = \lambda^*(d, i)$ . Also, such an algorithm does not exploit special structure.

We will use instead an extension of such an algorithm introduced in Niño-Mora (2001) for restless bandits and further extended in Niño-Mora (2002) to a wider setting. A key feature of such an algorithm is that it exploits special structure to reduce the computational burden. Rather than describing the algorithm in full generality, for which the reader is referred to the aforementioned papers, we present it next as it applies to the model of concern.

To prepare the ground, we start by introducing two measures to evaluate a stopping-time rule  $0 \leq \tau \leq d$  for the project (refer to the discussion in §3.1): a *reward measure*

$$f_d^\tau(i) \triangleq \mathbb{E}_{(d, i)}^\tau \left[ \sum_{t=0}^{\tau-1} \beta^t R^{a(t)}(Y(t)) \right] = \mathbb{E}_i^\tau \left[ \sum_{t=0}^{\tau-1} \beta^t R(X(t)) \right],$$

giving the expected total discounted reward earned starting at  $i$  with  $d$  remaining periods; and the *work measure*

$$g_d^\tau(i) \triangleq \mathbb{E}_{(d, i)}^\tau \left[ \sum_{t=0}^{\tau-1} \beta^t \right],$$

giving the corresponding expected total discounted time that the project is active.

Because of the optimality of deterministic Markov policies for finite-state and finite-action MDPs, it suffices to consider stopping times  $\tau$  given by a continuation (or active) set  $A \subseteq \mathbb{Y}_T^{[0,1]}$ , consisting of those controllable states at which the project is active under  $\tau$ . We will find it convenient to represent each such continuation set in a more explicit fashion, writing

$$A = (A_1, \dots, A_T) \triangleq \{1\} \times A_1 \cup \dots \cup \{T\} \times A_T, \quad (11)$$

where  $A_d \in \mathbb{X}$  is the continuation set when  $d$  periods remain. Thus, the stopping rule having continuation set  $A$  engages the original project in state  $i$  when  $d$  periods remain (or the modified project in state  $(d, i)$ ) iff  $i \in A_d$ . We will write  $f_d^A(i)$  and  $g_d^A(i)$  to denote the reward measures and work measures, respectively, under such a stopping rule.

Furthermore, we will use the *modified reward* and *work measures* defined by

$$r_d^A(i) \triangleq f_d^{A \cup \{(d,i)\}}(i), \quad \text{and} \quad w_d^A(i) \triangleq g_d^{A \cup \{(d,i)\}}(i), \quad (12)$$

respectively, along with the *productivity rate measure* defined by

$$\lambda_d^A(i) \triangleq \frac{r_d^A(i)}{w_d^A(i)}. \quad (13)$$

Now, the classic result referred to in §1, whereby if it is optimal to stop the project when  $d$  periods remain, then it is also optimal to do so when fewer periods remain, allows us to restrict the continuation sets that need be considered to those consistent with such a property, which constitute the *continuation-set family*

$$\mathcal{F}_T \triangleq \{A = (A_1, \dots, A_T) : A_1 \subseteq \dots \subseteq A_T \subseteq \mathbb{X}\}. \quad (14)$$

We are now ready to present the *adaptive-greedy index algorithm*  $\text{AG}(\mathcal{F}_T)$ , which is shown in Table 2. Such an algorithm builds up in  $Tn$  steps (note that  $Tn = T|\mathbb{X}| = |\mathbb{Y}_T^{[0,1]}|$  is the number of controllable states) an increasing nested chain of *adjacent* continuation sets (i.e., differing by one state)  $A^0 = \emptyset \subset A^1 \subset \dots \subset A^{Tn} = \mathbb{Y}_T^{[0,1]}$  in  $\mathcal{F}_T$  connecting the empty set to the full controllable state space, proceeding at each

step in a greedy fashion. Thus, once the continuation set  $A^{k-1} \in \mathcal{F}_T$  has been constructed, the next continuation set  $A^k$  is obtained by adding to  $A^{k-1}$  a controllable state  $(s^k, i^k) \in \mathbb{Y}_T^{[0,1]} \setminus A^{k-1}$  that maximizes the productivity rate  $\lambda_s^{A^{k-1}}(i)$  over augmented states  $(s, i) \in \mathbb{Y}_T^{[0,1]} \setminus A^{k-1}$  for which the next active set remains in  $\mathcal{F}_T$ , i.e., with  $A^k = A^{k-1} \cup \{(s, i)\} \in \mathcal{F}_T$ . Ties are broken arbitrarily.

Note that in Table 2 we write, for notational convenience,  $\lambda_s^{A^{k-1}}(i)$  as  $\lambda_s^{k-1}(i)$ . The algorithm's output consists of an augmented-state sequence  $(s^k, i^k)$  spanning  $\mathbb{Y}_T^{[0,1]}$ , along with a corresponding nonincreasing sequence of index values  $\lambda^*(s^k, i^k)$ .

We next use the definition of  $\mathcal{F}_T$  in (14) to obtain the more explicit reformulation of algorithm  $\text{AG}(\mathcal{F}_T)$  shown in Table 3, breaking down the choice at step  $k$  of the augmented state to be added to the current continuation set  $A^{k-1} = (A_1^{k-1}, \dots, A_T^{k-1})$ .

### 3.3. Reward and Work Measure Recursions

The above-mentioned algorithms do not specify how to compute the required modified reward and work measures (see (13)) to calculate productivity rates  $\lambda_d^{k-1}(i)$ . This section presents recursions that will be used for such a purpose in the next section.

Let  $A = (A_1, \dots, A_T)$  be a continuation set in  $\mathcal{F}_T$ . Note first that from the stopping-rule interpretation of  $A$ , it is clear that the reward measure  $f_d^A(i)$  does not depend on  $A_s$  for  $s > d$ , which allows us to write  $f_d^A(i)$  as  $f_d^{(A_1, \dots, A_d)}(i)$  for  $d \geq 1$ , and  $f_0^A(\Omega) \equiv 0$ . Furthermore, the definition of modified reward measure  $r_d^A(i)$  in (12) ensures that it does not depend on  $A_s$  for  $s \geq d$ , which allows us to write  $r_d^A(i)$  as  $r_d^{(A_1, \dots, A_{d-1})}(i)$  for  $d \geq 2$ , and  $r_1^A(i) = R(i)$ .

In the following result, part (a) shows how to recursively evaluate modified reward measures  $r_d^A(i)$  for fixed  $A$ . The remaining parts show how to evaluate the modified reward measure for an augmented continuation set,  $r_d^{A \cup \{(d, i^*)\}}(i)$ , based on knowledge of the  $r_d^A(i)$ . Whereas the base continuation set is written as  $A$ , the reduction discussed in the previous paragraph should be taken into account, as it plays a key role in the proof. Also, note that  $A \cup \{(d, i^*)\} = (A_1, \dots, A_d \cup \{i^*\}, \dots, A_T)$ .

**Table 2** Adaptive-Greedy Index Algorithm  $\text{AG}(\mathcal{F}_T)$

**ALGORITHM**  $\text{AG}(\mathcal{F}_T)$   
**Output:**  $\{(s^k, i^k), \lambda^*(s^k, i^k) : 1 \leq k \leq Tn\}$   
 $A^0 := \emptyset$   
**for**  $k := 1$  **to**  $Tn$  **do**  
    **pick**  $(s^*, i^*) \in \arg \max \{\lambda_s^{k-1}(i) : (s, i) \in \mathbb{Y}_T^{[0,1]} \setminus A^{k-1}, A^{k-1} \cup \{(s, i)\} \in \mathcal{F}_T\}$   
     $\lambda^*(s^*, i^*) := \lambda_{s^*}^{k-1}(i^*)$ ;  $A^k := A^{k-1} \cup \{(s^*, i^*)\}$ ;  $(s^k, i^k) := (s^*, i^*)$   
**end** {for}

**Table 3** More Explicit Reformulation of Index Algorithm  $\text{AG}(\mathcal{F}_T)$

**ALGORITHM**  $\text{AG}(\mathcal{F}_T)$   
**Output:**  $\{(s^k, i^k), \lambda^*(s^k, i^k) : 1 \leq k \leq Tn\}$   
 $A_1^0 := \dots := A_T^0 := \emptyset$ ;  $A_{T+1}^0 := \mathbb{X}$   
**for**  $k := 1$  **to**  $Tn$  **do** (note:  $A^{k-1} = (A_1^{k-1}, \dots, A_T^{k-1})$ )  
    **pick**  $(s^*, i^*) \in \arg \max \{\lambda_s^{k-1}(i) : 1 \leq s \leq T, A_s^{k-1} \subset A_{s+1}^{k-1}, i \in A_{s+1}^{k-1} \setminus A_s^{k-1}\}$   
     $\lambda^*(s^*, i^*) := \lambda_{s^*}^{k-1}(i^*)$ ;  $A_{s^*}^k := A_{s^*}^{k-1} \cup \{i^*\}$ ;  $A_s^k := A_s^{k-1}, s \neq s^*$ ;  
     $(s^k, i^k) := (s^*, i^*)$   
**end** {for}

LEMMA 3.2. For  $1 \leq d \leq T$ ,  $i \in \mathbb{X}$ ,

$$(a) \ r_d^A(i) = \begin{cases} R(i) + \beta \sum_{j \in A_{d-1}} p(i, j) r_{d-1}^A(j) & \text{if } 2 \leq d \leq T, \\ R(i) & \text{if } d = 1. \end{cases}$$

$$(b) \ r_d^{A \cup \{(d, i^*)\}}(i) = r_d^A(i) \text{ for } i^* \in \mathbb{X} \setminus A_d.$$

$$(c) \ r_d^{A \cup \{(d-1, i^*)\}}(i) = r_d^A(i) + \beta p(i, i^*) r_{d-1}^A(i^*) \text{ for } i^* \in A_d \setminus A_{d-1}.$$

$$(d) \ r_d^{A \cup \{(s, i^*)\}}(i) = R(i) + \beta \sum_{j \in A_{d-1}} p(i, j) r_{d-1}^{A \cup \{(s, i^*)\}}(j) \text{ for } 1 \leq s \leq d-2, i^* \in A_{s+1} \setminus A_s.$$

PROOF. (a) This part follows immediately from the definition of  $r_d^A(i)$  in (12) and the project's dynamics and rewards under the stopping rule induced by continuation set  $A$ .

(b) The result follows from

$$r_d^{A \cup \{(d, i^*)\}}(i) = r_d^{(A_1, \dots, A_{d-1})}(i) = r_d^A(i).$$

(c) The result, which draws on part (a), follows from

$$\begin{aligned} r_d^{A \cup \{(d-1, i^*)\}}(i) &= r_d^{(A_1, \dots, A_{d-1} \cup \{i^*\})}(i) \\ &= R(i) + \beta \sum_{j \in A_{d-1}} p(i, j) r_{d-1}^{(A_1, \dots, A_{d-1} \cup \{i^*\})}(j) \\ &\quad + \beta p(i, i^*) r_{d-1}^{(A_1, \dots, A_{d-1} \cup \{i^*\})}(i^*) \\ &= R(i) + \beta \sum_{j \in A_{d-1}} p(i, j) r_{d-1}^{(A_1, \dots, A_{d-2})}(j) \\ &\quad + \beta p(i, i^*) r_{d-1}^{(A_1, \dots, A_{d-2})}(i^*) \\ &= r_d^A(i) + \beta p(i, i^*) r_{d-1}^A(i^*). \end{aligned}$$

(d) The result, which also draws on part (a), follows from

$$\begin{aligned} r_d^{A \cup \{(d, i^*)\}}(i) &= r_d^{(A_1, \dots, A_s \cup \{i^*\}, \dots, A_{d-1})}(i) \\ &= R(i) + \beta \sum_{j \in A_{d-1}} p(i, j) r_{d-1}^{(A_1, \dots, A_s \cup \{i^*\}, \dots, A_{d-2})}(j) \\ &= R(i) + \beta \sum_{j \in A_{d-1}} p(i, j) r_{d-1}^{A \cup \{(s, i^*)\}}(j). \quad \square \end{aligned}$$

The following result is the counterpart of Lemma 3.2 for modified work measures  $w_d^A(i)$ . It follows immediately from the above by taking  $R(i) \equiv 1$ , and hence we omit its proof.

LEMMA 3.3. For  $1 \leq d \leq T$ ,  $i \in \mathbb{X}$ ,

$$(a) \ w_d^A(i) = \begin{cases} 1 + \beta \sum_{j \in A_{d-1}} p(i, j) w_{d-1}^A(j) & \text{if } d \geq 2, \\ 1 & \text{if } d = 1. \end{cases}$$

$$(b) \ w_d^{A \cup \{(d, i^*)\}}(i) = w_d^A(i) \text{ for } i^* \in \mathbb{X} \setminus A_d.$$

$$(c) \ w_d^{A \cup \{(d-1, i^*)\}}(i) = w_d^A(i) + \beta p(i, i^*) w_{d-1}^A(i^*) \text{ for } i^* \in A_d \setminus A_{d-1}.$$

$$(d) \ w_d^{A \cup \{(s, i^*)\}}(i) = 1 + \beta \sum_{j \in A_{d-1}} p(i, j) w_{d-1}^{A \cup \{(s, i^*)\}}(j) \text{ for } 1 \leq s \leq d-2, i^* \in A_{s+1} \setminus A_s.$$

### 3.4. A $T$ -Stage $O(T^2 n^3)$ Recursive Adaptive-Greedy Index Algorithm

This section draws on the above results to reformulate the one-pass adaptive-greedy index algorithm  $AG(\mathcal{F}_T)$  in Table 3 into a  $T$ -stage recursive adaptive-greedy (RAG) algorithm.

Consider the algorithm's  $d$ th stage,  $RAG_d$ , for a given remaining time  $2 \leq d \leq T$ , which is shown in Table 4, where  $\mathbf{B} = (b(i, j))_{i, j \in \mathbb{X}} \triangleq \beta \mathbf{P}$ . The input to  $RAG_d$  consists of (i) the index values  $\lambda^*(s, i)$  for smaller horizons  $1 \leq s \leq d-1$ , and (ii) sequences labeled by  $l = 1, \dots, L_{d-1}$  (with  $L_{d-1} < (d-1)n$  being part of the input) of augmented states  $(s_{d-1}^l, i_{d-1}^l)$  and of modified work and reward measures  $\mathbf{w}_{d-1}^{l-1} = (w_{d-1}^{l-1}(i))_{i \in \mathbb{X}}$  and  $\mathbf{r}_{d-1}^{l-1} = (r_{d-1}^{l-1}(i))_{i \in \mathbb{X}}$  from the previous stage. The output of  $RAG_d$  gives the input to the next stage.

Algorithm  $RAG_d$  performs  $L_d$  steps, labeled by  $k = 1, \dots, L_d$ , to build up the first  $L_d$  continuation sets  $A^{k-1} = (A_1^{k-1}, \dots, A_d^{k-1})$  of those constructed by algorithm  $AG(\mathcal{F}_d)$  in Table 3, using its input to avoid redundant computations. Note that  $|A^{k-1}| = \sum_{s=1}^d |A_s^{k-1}|$ ,  $|A^{k-1}| = k-1$ , and  $|A_s^{k-1}| = k_s$  for  $1 \leq s \leq d$ . As before, in the algorithm's notation  $w_s^{k-1}(i)$  and  $r_s^{k-1}(i)$  stand for  $w_s^{A^{k-1}}(i)$  and  $r_s^{A^{k-1}}(i)$ , respectively. For a continuation set  $A^{k-1}$  as above, we write  $\hat{A}^{l-1} = (A_1^{k-1}, \dots, A_{d-1}^{k-1})$ , with  $l = k - k_d$ . Note that  $|\hat{A}^{l-1}| = l - 1$ .

Table 4 Stage  $2 \leq d \leq T$  of the RAG Index Algorithm

<b>ALGORITHM</b> $RAG_d$
<b>Input:</b> $\{\lambda^*(s, i): 1 \leq s \leq d-1, i \in \mathbb{X}\}$ , $\{(s_{d-1}^l, i_{d-1}^l), \mathbf{w}_{d-1}^{l-1}, \mathbf{r}_{d-1}^{l-1}: 1 \leq l \leq L_{d-1}\}$
<b>Output:</b> $\{\lambda^*(s, i): 1 \leq s \leq d, i \in \mathbb{X}\}$ , $\{(s_d^k, i_d^k), \mathbf{w}_d^{k-1}, \mathbf{r}_d^{k-1}: 1 \leq k \leq L_d\}$
$k := 1; l := 1; A_{d-1} := A_d := \emptyset; k_d := 0; [\mathbf{w}_d^0, \mathbf{r}_d^0] := [\mathbf{1}, \mathbf{R}]$
<b>repeat</b> (note: $A^{k-1} = (A_1^{k-1}, \dots, A_d^{k-1}) = (A_1, \dots, A_d)$ )
$\lambda_d^{k-1}(i) := r_d^{k-1}(i) / w_d^{k-1}(i), i \in \mathbb{X} \setminus A_d$ ; <b>pick</b> $i^* \in \arg \max \{\lambda_d^{k-1}(i): i \in \mathbb{X} \setminus A_d\}$
<b>if</b> $\lambda_d^{k-1}(i^*) \geq \lambda^*(s_{d-1}^l, i_{d-1}^l)$ <b>then</b>
$s^* := d; \lambda^*(d, i^*) := \lambda_d^{k-1}(i^*); A_d := A_d \cup \{i^*\}; k_d := k_d + 1$
<b>if</b> $k_d < n$ <b>then</b> $[\mathbf{w}_d^k, \mathbf{r}_d^k] := [\mathbf{w}_d^{k-1}, \mathbf{r}_d^{k-1}]$
<b>else</b>
$(s^*, i^*) := (s_{d-1}^l, i_{d-1}^l)$
<b>if</b> $s^* = d-1$ <b>then</b>
$[\mathbf{w}_d^k, \mathbf{r}_d^k] := [\mathbf{w}_d^{k-1}, \mathbf{r}_d^{k-1}] + \mathbf{B}(\cdot, i^*) [w_{d-1}^{l-1}(i^*) r_{d-1}^{l-1}(i^*)];$
$A_{d-1} := A_{d-1} \cup \{i^*\}$
<b>else</b> $\{s^* \leq d-2\}$
$[\mathbf{w}_d^k(i), \mathbf{r}_d^k(i)] := [1 R(i)] + \sum_{j \in A_{d-1}} b(i, j) [w_{d-1}^j(j) r_{d-1}^j(j)], i \in \mathbb{X}$
<b>end if</b>
$l := l + 1$
<b>end if</b>
$(s_d^k, i_d^k) := (s^*, i^*); k := k + 1$
<b>until</b> $k_d = n$ (repeat)
$L_d := k - 1$

The key insight on which the design of algorithm  $\text{RAG}_d$  is based is that the successive continuation sets  $\hat{A}^{l-1}$ , for  $l = 1, 2, \dots$ , corresponding to the  $A^{k-1}$  constructed by algorithm  $\text{RAG}_d$ , are precisely those constructed by the previous stage's algorithm,  $\text{RAG}_{d-1}$ . Exploiting such an insight allows us to simplify algorithm  $\text{AG}(\mathcal{F}_d)$  in Table 3 as follows. Consider step  $k$  of algorithm  $\text{RAG}_d$ , which corresponds to step  $k$  of  $\text{AG}(\mathcal{F}_d)$ . Such a step identifies the augmented state  $(s^*, i^*) \in \arg \max \{\lambda_s^{k-1}(i) : 1 \leq s \leq d, A_s^{k-1} \subset A_{s+1}^{k-1}, i \in A_{s+1}^{k-1} \setminus A_s^{k-1}\}$  that will be added to the current continuation set  $A^{k-1} = (A_1^{k-1}, \dots, A_d^{k-1})$  to obtain the next one,  $A^k = A^{k-1} \cup \{(s^*, i^*)\}$ , with the index of augmented state  $(s^*, i^*)$  being then given by  $\lambda^*(s^*, i^*) = \lambda_{s^*}^{k-1}(i^*) = r_{s^*}^{k-1}(i^*)/w_{s^*}^{k-1}(i^*)$ . Such a maximization of  $\lambda_s^{k-1}(i)$  is now broken down into two parts: that for horizon  $s = d$  and that for smaller horizons  $s < d$ , with the first being the only one that requires actual computations, because the second was already evaluated in previous stages, having as a maximizing argument  $(s_{d-1}^l, i_{d-1}^l)$ , with  $l = k - k_d$ . Algorithm  $\text{RAG}_d$  stops as soon as  $A_d^k = \mathbb{X}$ , i.e.,  $k_d = n$ , performing  $L_d < dn$  steps.

As the step counter  $k$  advances, algorithm  $\text{RAG}_d$  constructs the required modified work and reward measures  $w_d^k(i)$  and  $r_d^k(i)$  using the recursions obtained in §3.3. The update formulae to use depend on the value of  $s^*$ . Three cases need to be considered. In the first case,  $s^* = d$ , we use Lemmas 3.2(b) and 3.3(b) to conclude that

$$[r_d^k(i) w_d^k(i)] = [r_d^{k-1}(i) w_d^{k-1}(i)], \quad i \in \mathbb{X}.$$

In the second case,  $s^* = d - 1$ , Lemmas 3.2(c) and 3.3(c) yield that, with  $l = k - k_d$ ,

$$[w_d^k(i) r_d^k(i)] = [w_d^{k-1}(i) r_d^{k-1}(i)] + b(i, i^*) [w_{d-1}^{l-1}(i) r_{d-1}^{l-1}(i)], \quad i \in \mathbb{X}. \quad (15)$$

Finally, in the third case,  $s^* < d - 1$ , we use Lemmas 3.2(d) and 3.3(d) to obtain

$$[w_d^k(i) r_d^k(i)] = [1 R(i)] + \sum_{j \in A_{d-1}} b(i, j) [w_{d-1}^l(j) r_{d-1}^l(j)], \quad i \in \mathbb{X}, \quad (16)$$

where again  $l = k - k_d$ . Such recursions are initialized by setting  $w_d^0(i) \equiv 1$  and  $r_d^0(i) \equiv R(i)$ .

The above applies to a stage  $2 \leq d \leq T$ . As for the initial stage  $d = 1$ , the required quantities are obtained by setting  $\lambda^*(1, i) = R(i)$ ,  $w_1^l(i) \equiv 1$ , and  $r_1^l(i) \equiv R(i)$ .

The following result establishes the validity of the resulting  $T$ -stage index algorithm RAG, which successively runs the stages  $\text{RAG}_1, \text{RAG}_2, \dots, \text{RAG}_T$  and assesses its time and memory complexity.

**THEOREM 3.4.** *Algorithm RAG computes all index values  $\{\lambda^*(d, i) : 1 \leq d \leq T, i \in \mathbb{X}\}$  in  $O(T^2 n^3)$  time and  $O(Tn^2)$  space.*

**PROOF.** The result that algorithm RAG computes index  $\lambda^*(d, i)$  is already proven by the previous discussion. Regarding the time complexity, let us focus on a given stage  $d$  (with  $2 \leq d \leq T$ ), i.e., on algorithm  $\text{RAG}_d$ . The description of  $\text{RAG}_d$  as given in Table 4 shows that the bulk of the computational work corresponds to the update in (16), which entails

$$4|A_{d-1}|n + O(n) \leq 4n^2 + O(n)$$

AOs. Adding up such an upper bound over steps  $k = 1, \dots, dn$  gives  $4dn^3 + O(dn^2)$  for stage  $d$ . Then, adding up over stages  $d = 2, \dots, T$  gives the upper bound  $O(T^2 n^3)$ .

As for memory, the bulk of the storage requirements at the last, more expensive stage  $T$  corresponds to quantities  $\{w_T^k(i), r_T^k(i) : i \in \mathbb{X}, 1 \leq k \leq L_T\}$  and  $\{w_{T-1}^l(i), r_{T-1}^l(i) : i \in \mathbb{X}, 1 \leq l \leq L_{T-1}\}$ , with  $L_d < dn$ , which use  $O(Tn^2)$  floating-point locations. Because memory can be reused from one stage to the next, this gives the overall memory complexity.  $\square$

Because  $Tn$  index values are computed, Theorem 3.4 ensures that the *average complexity per index value* of algorithm RAG is  $O(Tn^2)$  time and  $O(n)$  space.

### 3.5. Limited Transitions per State:

#### $O(T^2 n^2)$ Index Algorithm

The  $O(T^2 n^3)$  time complexity of the RAG index algorithm holds for a general project, yet in many models arising in applications, the state transition probability matrix is *sparse*, as only a limited number  $N$  of states, which remains fixed as the total number  $n$  of states varies, can be reached from any given state. Namely, the following condition holds.

**ASSUMPTION 3.5.** *For every state  $i \in \mathbb{X}$ ,  $|\{j \in \mathbb{X} : p(i, j) > 0\}| \leq N$ .*

In such cases, the time complexity of the RAG algorithm given in the previous section is reduced by an order of magnitude in the total number  $n$  of states.

**PROPOSITION 3.6.** *Under Assumption 3.5, the RAG algorithm computes all index values  $\{\lambda^*(d, i) : 1 \leq d \leq T, i \in \mathbb{X}\}$  in  $O(T^2 n^2)$  time.*

**PROOF.** As in Theorem 3.4, the bottleneck computation for any stage  $d$  and step  $k$  corresponds to the update in (16), which now entails no more than  $2(2N + 1)n = O(n)$  AOs. Adding up such an upper bound over steps  $k = 1, \dots, dn$  gives  $O(dn^2)$  AOs for stage  $d$ . Then, adding up over stages  $d = 2, \dots, T$  gives  $O(T^2 n^2)$  AOs.  $\square$

## 4. Computing the Relevant Index Values of a Countable-State Project

For a finite-state project, the RAG algorithm computes index values  $\lambda^*(d, i)$  for every intermediate

horizon  $1 \leq d \leq T$  and state  $i \in \mathbb{X}$  combination. Yet to deploy the resulting priority-index policy in a particular instance of the FHMABP (1), the index of each project need not be evaluated at each such  $(d, i)$  pair but only at the typically smaller subset of *relevant*  $(d, i)$ , i.e., those that can be reached from the initial state within the allotted time. Even for a project with a countably infinite-state space, provided it satisfies Assumption 3.5—such as the classic Bernoulli bandit with Beta priors, for which  $N = 2$ —the set of relevant  $(d, i)$  pairs is finite. This section presents a modified version of the RAG algorithm that computes the index values only at such relevant  $(d, i)$  pairs.

Consider a project whose state  $X(t)$  moves through the countable (finite or infinite) state space  $\mathbb{X}$ , with its transition probabilities satisfying Assumption 3.5. Suppose the project starts at  $X(0) = i_0$  with horizon  $T$ . Then, the project's index  $\lambda^*(d, i)$  need be evaluated only at pairs  $(d, i)$  such that (i)  $1 \leq d \leq T$ , and (ii) state  $i$  belongs to the finite set  $\mathbb{X}_{T-d}(i_0)$  of states that can be reached within  $T - d$  periods starting at  $i_0$ . Note that  $n_d(i_0) \triangleq |\mathbb{X}_{T-d}(i_0)| \leq \sum_{s=0}^{T-d} N^s$  and that

$$\{i_0\} = \mathbb{X}_0(i_0) \subseteq \mathbb{X}_1(i_0) \subseteq \dots \subseteq \mathbb{X}_T(i_0).$$

Let  $\mathbb{Y}_T^{[0,1]}(i_0) \triangleq \{(d, i) : 1 \leq d \leq T, i \in \mathbb{X}_{T-d}(i_0)\}$  be the finite set of such relevant  $(d, i)$  pairs, and let  $\mathbb{Y}_T(i_0) \triangleq \mathbb{Y}_T^{[0,1]}(i_0) \cup \{(0, \Omega)\}$ . Note that  $\mathbb{Y}_T^{[0,1]}(i_0)$  contains  $L_T(i_0) \triangleq |\mathbb{Y}_T^{[0,1]}(i_0)| = \sum_{d=1}^T n_d(i_0)$  augmented states  $(d, i)$ .

Consider now an auxiliary finite-state infinite-horizon project, whose state  $Y(t)$  evolves over time periods  $t \geq 0$  through the state space  $\mathbb{Y}_T(i_0)$ , defined as in §3.1 but using  $\mathbb{Y}_T(i_0)$  and  $\mathbb{Y}_T^{[0,1]}(i_0)$  in place of  $\mathbb{Y}_T$  and  $\mathbb{Y}_T^{[0,1]}$ . Now, let  $G'(d, i)$  be the *modified Gittins index* of such an auxiliary project, as defined by (10). The interest of introducing such an auxiliary project and its modified Gittins index  $G'(d, i)$  is, as in §3.1, that the latter is precisely the finite-horizon index  $\lambda^*(d, i)$ . The proof of the next result follows along the same lines as that of Proposition 3.1 and is hence omitted.

**PROPOSITION 4.1.**  $\lambda^*(d, i) = G'(d, i)$  for  $(d, i) \in \mathbb{Y}_T^{[0,1]}(i_0)$ .

As in §3.2, Proposition 4.1 allows us to obtain the finite set of relevant index values  $\lambda^*(d, i)$  for  $(d, i) \in \mathbb{Y}_T^{[0,1]}(i_0)$  by running the adaptive-greedy algorithm  $\text{AG}(\mathcal{F}_T)$  in Table 2. Note, however, that the definition of active-set family  $\mathcal{F}_T$  in (14) used in §3.2 must be modified in the present setting to  $\mathcal{F}_T \triangleq 2^{\mathbb{Y}_T^{[0,1]}(i_0)}$ .

We can now use the recursions presented in §3.3, along the lines in §3.4, to reformulate the one-pass algorithm  $\text{AG}(\mathcal{F}_T)$  into a  $T$ -stage recursive algorithm, which we denote by  $\text{RAG}(i_0)$  to emphasize its dependence on the initial project state  $i_0$ . Table 5 shows

**Table 5** Stage  $2 \leq d \leq T$  of Index Algorithm  $\text{RAG}(i_0)$

---

**ALGORITHM**  $\text{RAG}_d(i_0)$   
**Input:**  $\{\lambda^*(s, i) : 1 \leq s \leq d-1, i \in \mathbb{X}_{T-s}(i_0)\}$ ,  
 $\{(s_{d-1}^l, i_{d-1}^l), \mathbf{w}_{d-1}^l, \mathbf{r}_{d-1}^l : 1 \leq l \leq L_{d-1}\}$   
**Output:**  $\{\lambda^*(s, i) : 1 \leq s \leq d, i \in \mathbb{X}_{T-s}(i_0)\}$ ,  $\{(s_d^k, i_d^k), \mathbf{w}_d^{k-1}, \mathbf{r}_d^{k-1} : 1 \leq k \leq L_d\}$   
 $k := 1; l := 1; A_{d-1} := A_d := \emptyset; k_d := 0; [\mathbf{w}_d^0, \mathbf{r}_d^0] := [1 \ R]$   
**repeat** (note:  $A^{k-1} = (A_1^{k-1}, \dots, A_d^{k-1}) = (A_1, \dots, A_d)$ )  
 $\lambda_d^{k-1}(i) := r_d^{k-1}(i)/w_d^{k-1}(i), i \in \mathbb{X}_{T-d}(i_0) \setminus A_d$   
**pick**  $i^* \in \arg \max \{\lambda_d^{k-1}(i) : i \in \mathbb{X}_{T-d}(i_0) \setminus A_d\}$   
**if**  $\lambda_d^{k-1}(i^*) \geq \lambda^*(s_{d-1}^l, i_{d-1}^l)$  **then**  
 $s^* := d; \lambda^*(d, i^*) := \lambda_d^{k-1}(i^*); A_d := A_d \cup \{i^*\}; k_d := k_d + 1$   
**if**  $k_d < n_d(i_0)$  **then**  $[\mathbf{w}_d^k(i), \mathbf{r}_d^k(i)] := [\mathbf{w}_d^{k-1}(i), \mathbf{r}_d^{k-1}(i)], i \in \mathbb{X}_{T-d}(i_0)$   
**else**  
 $(s^*, i^*) := (s_{d-1}^l, i_{d-1}^l)$   
**if**  $s^* = d - 1$  **then**  
 $[\mathbf{w}_d^k(i), \mathbf{r}_d^k(i)] := [\mathbf{w}_d^{k-1}(i), \mathbf{r}_d^{k-1}(i)] + b(i, i^*) [\mathbf{w}_{d-1}^{l-1}(i^*), \mathbf{r}_{d-1}^{l-1}(i^*)],$   
 $i \in \mathbb{X}_{T-d}(i_0)$   
 $A_{d-1} := A_{d-1} \cup \{i^*\}$   
**else**  $\{s^* \leq d - 2\}$   
 $[\mathbf{w}_d^k(i), \mathbf{r}_d^k(i)] := [1 \ R(i)] + \sum_{j \in A_{d-1}} b(i, j) [\mathbf{w}_{d-1}^l(j), \mathbf{r}_{d-1}^l(j)],$   
 $i \in \mathbb{X}_{T-d}(i_0)$   
**end if**  
 $l := l + 1$   
**end if**  
 $(s_d^k, i_d^k) := (s^*, i^*); k := k + 1$   
**until**  $k_d = n_d(i_0)$  {repeat}  
 $L_d := k - 1$

---

stage  $d$  of such an algorithm, which we denote by  $\text{RAG}_d(i_0)$ , for  $2 \leq d \leq T$ .

The next result ensures the validity of the resulting  $T$ -stage index algorithm  $\text{RAG}(i_0)$ , which successively runs the stages  $\text{RAG}_1(i_0), \text{RAG}_2(i_0), \dots, \text{RAG}_T(i_0)$  and assesses its complexity. For the latter purpose, we further assume a quadratic growth rate for  $|\mathbb{X}_s(i_0)|$  in the remaining time  $s$ , as this is common in applications.

**ASSUMPTION 4.2.**  $|\mathbb{X}_s(i_0)| = O(s^2)$ .

Under Assumption 4.2, algorithm  $\text{RAG}(i_0)$  computes  $L_T(i_0) = O(T^3)$  index values  $\lambda^*(d, i)$ .

**THEOREM 4.3.** Algorithm  $\text{RAG}(i_0)$  computes index values  $\{\lambda^*(d, i) : (d, i) \in \mathbb{Y}_T^{[0,1]}(i_0)\}$  in  $O(T^6)$  time and  $O(T^5)$  space.

**PROOF.** The result that algorithm  $\text{RAG}(i_0)$  computes the stated values of index  $\lambda^*(d, i)$  is already proven by the previous discussion. Regarding the time complexity, let us focus on a given stage  $d$  (with  $2 \leq d \leq T$ ), i.e., on algorithm  $\text{RAG}_d(i_0)$ . The description of  $\text{RAG}_d(i_0)$  as given in Table 5 shows that the computational bottleneck is the update

$$[\mathbf{w}_d^k(i), \mathbf{r}_d^k(i)] := [1 \ R(i)] + \sum_{j \in A_{d-1}} b(i, j) [\mathbf{w}_{d-1}^l(j), \mathbf{r}_{d-1}^l(j)],$$

$$i \in \mathbb{X}_{T-d}(i_0),$$

which entails no more than  $2(2N + 1)n_d(i_0)$  AOs. Adding up such an upper bound over steps

$k = 1, \dots, L_d \leq L_d(i_0)$  gives no more than  $2(2N + 1) \cdot n_d(i_0)L_d(i_0)$  for stage  $d$ . Then, adding up over stages  $d = 2, \dots, T$  and using Assumption 4.2 gives an upper bound of  $O(T^6)$  AOs.

As for memory, the bulk of storage at stage  $d$  corresponds to the  $w_s^{k-1}(i)$  and  $r_s^{k-1}(i)$  for  $1 \leq k \leq L_s(i_0)$ ,  $i \in \mathbb{X}_{T-s}(i_0)$ , and  $s = d - 1, d$ . Now, for every  $s$ ,  $2n_s(i_0)L_s(i_0) = O(T^5)$  (see Assumption 4.2) floating-point memory locations are needed.  $\square$

To illustrate, in the case of the Bernoulli bandit model with Beta priors, where the state is a pair  $(i, j) \in \{1, 2, \dots\}^2$  giving the parameters of the corresponding posterior Beta distribution, suppose one wants to compute the index values  $\lambda^*(d, (i, j))$  for states  $(i, j)$  that can be reached from a given initial state  $(i_0, j_0)$  within  $T$  periods. For such a model, Assumption 3.5 holds with  $N = 2$ , and since

$$\mathbb{X}_s(i_0, j_0) = \{(i, j) \geq (i_0, j_0) : (i - i_0) + (j - j_0) \leq s\},$$

Assumption 4.2 also holds, since  $|\mathbb{X}_s(i_0, j_0)| = 1 + \dots + (s + 1) = (s + 1)(s + 2)/2 = O(s^2)$ . Hence, the total number of index values that is computed by algorithm RAG( $i_0, j_0$ ) is  $L_T(i_0, j_0) = T(T + 1)(T + 2)/6 = O(T^3)$ .

The reader may wonder how the complexity results in Theorem 4.3, as applied to the Bernoulli bandit model with Beta priors, compare with those reported in Gittins (1989, p. 139), which might appear better at first glance ( $O(T^4)$  AOs and  $O(T^2)$  memory). The answer is that both complexity counts cannot be meaningfully compared for the following reasons: (i) the purpose of the algorithm in Gittins (1979) is to approximate the Gittins index  $\lambda^*(i_0, j_0)$  at a single state  $(i_0, j_0)$  by  $\lambda^*(T, (i_0, j_0))$ , for which only the subset of  $1 + \dots + T = O(T^2)$  index values of the form  $\lambda^*(d, (i, j))$  for  $1 \leq d \leq T$  and  $(i - i_0) + (j - j_0) = T - d$ , needs to be evaluated; and (ii) the Gittins algorithm calls for solving a continuous optimization problem of the form (7) at each step, which is not an elementary operation, whereas the RAG algorithm herein performs only arithmetic operations.

## 5. Block Implementation of the RAG Index Algorithm

This section presents an efficient implementation of the RAG index algorithm. A naïve implementation that directly codes the algorithm's update formulae will be found to be rather slow and inefficient, even for instances with a moderate number of states or horizon. The reason is that the bottleneck computation, which is the update in (16), involves repeated multiplications of large matrices with *noncontiguous memory-access patterns*, requiring expensive *gather* and *scatter* memory operations. Such patterns cause severe inefficiencies in linear algebra algorithms resulting

from the mismatch between the speeds of processors (fast) and of memory access (slow) in contemporary computers. The main approach to reduce such inefficiencies, exploiting both vectorization and parallelism features of advanced computer architectures, is to design *block implementations*. These aim to maximize the arithmetic operations performed per memory access by rearranging bottleneck computations as linear algebra operations on *contiguous blocks* of data (e.g., matrix–matrix multiplications), thus attaining a sort of economies of scale in computation (see Dongarra and Eijkhout 2000).

Table 6 presents a block implementation of stage  $d$  of the RAG algorithm, denoted by BlockRAG $_d$ . The input to BlockRAG $_d$  differs from that to RAG $_d$  in that (i) it takes a matrix of vectors  $\widehat{\mathbf{w}}_{d-1}^{l-1}$  and  $\widehat{\mathbf{r}}_{d-1}^{l-1}$  instead of the  $\mathbf{w}_{d-1}^{l-1}$  and  $\mathbf{r}_{d-1}^{l-1}$ , where  $\widehat{w}_{d-1}^{l-1}(i) \triangleq \sum_{j \in A_{d-1}^{l-1}} b(i, j)w_{d-1}^{l-1}(j)$  and  $\widehat{r}_{d-1}^{l-1}(i) \triangleq \sum_{j \in A_{d-1}^{l-1}} b(i, j)r_{d-1}^{l-1}(j)$ , where  $A_{d-1}^{l-1}$  corresponds to the continuation sets  $A^{l-1} = (A_1^{l-1}, \dots, A_{d-1}^{l-1})$  generated by algorithm BlockRAG $_{d-1}$ ; and (ii) it incorporates vectors  $\mathbf{w}_{d-1}^* = (w_{d-1}^*(i))_{i \in \mathbb{X}}$  and  $\mathbf{r}_{d-1}^* = (r_{d-1}^*(i))_{i \in \mathbb{X}}$ , where  $w_{d-1}^*(i) \triangleq w_{d-1}^{l-1}(i)$  and  $r_{d-1}^*(i) \triangleq r_{d-1}^{l-1}(i)$ , with  $A_{d-1}^l$  being the first continuation set for horizon  $d - 1$  in algorithm BlockRAG $_{d-1}$  that contains state  $i$ . The output of algorithm BlockRAG $_d$  differs accordingly from that of RAG $_d$ .

Algorithm BlockRAG $_d$  implements the stage  $d$  update in (16) as  $[\widehat{\mathbf{w}}_d^k \widehat{\mathbf{r}}_d^k] := [\mathbf{1} \mathbf{R}] + [\widehat{\mathbf{w}}_{d-1}^l \widehat{\mathbf{r}}_{d-1}^l]$  (note

**Table 6** Block Implementation of Stage  $2 \leq d \leq T$  of the RAG Index Algorithm

```

ALGORITHM BlockRAG $_d$ 
Input:  $\{\lambda^*(s, i)\}_{1 \leq s \leq d-1, i \in \mathbb{X}}, \{(s_{d-1}^l, i_{d-1}^l), \widehat{\mathbf{w}}_{d-1}^{l-1}, \widehat{\mathbf{r}}_{d-1}^{l-1}\}_{1 \leq l \leq L_{d-1}}, \mathbf{w}_{d-1}^*, \mathbf{r}_{d-1}^*$ 
Output:  $\{\lambda^*(s, i)\}_{1 \leq s \leq d, i \in \mathbb{X}}, \{(s_d^k, i_d^k), \widehat{\mathbf{w}}_d^{k-1}, \widehat{\mathbf{r}}_d^{k-1}\}_{1 \leq k \leq L_d}, \mathbf{w}_d^*, \mathbf{r}_d^*$ 
 $k := 1; l := 1; A_d := \emptyset; k_d := 0; [\widehat{\mathbf{w}}_d^0 \widehat{\mathbf{r}}_d^0] := [\mathbf{1} \mathbf{R}]$ 
repeat (note:  $A^{k-1} = (A_1^{k-1}, \dots, A_{d-1}^{k-1}) = (A_1, \dots, A_d)$ )
     $\lambda_d^{k-1}(i) := r_{d-1}^{k-1}(i)/w_{d-1}^{k-1}(i), i \in \mathbb{X} \setminus A_d^{k-1};$ 
    pick  $i^* \in \arg \max\{\lambda_d^{k-1}(i) : i \in \mathbb{X} \setminus A_d\}$ 
    if  $\lambda_d^{k-1}(i^*) \geq \lambda^*(s_{d-1}^l, i_{d-1}^l)$  then
         $s^* := d; \lambda^*(d, i^*) := \lambda_d^{k-1}(i^*); A_d := A_d \cup \{i^*\}; k_d := k_d + 1;$ 
         $k^*(i^*) := k - 1$ 
    if  $k_d < n$  then
         $[w_\theta(i^*) r_\theta(i^*)] := [w_{d-1}^{k-1}(i^*) r_{d-1}^{k-1}(i^*)]; [\widehat{\mathbf{w}}_d^k \widehat{\mathbf{r}}_d^k] := [\widehat{\mathbf{w}}_{d-1}^{k-1} \widehat{\mathbf{r}}_{d-1}^{k-1}]$ 
    end (if)
else
     $(s^*, i^*) := (s_{d-1}^l, i_{d-1}^l)$ 
    if  $s^* = d - 1$  then
         $[\widehat{\mathbf{w}}_d^k \widehat{\mathbf{r}}_d^k] := [\widehat{\mathbf{w}}_{d-1}^{k-1} \widehat{\mathbf{r}}_{d-1}^{k-1}] + \mathbf{B}(\cdot, i^*) [w_{d-1}(i^*) r_{d-1}(i^*)]$ 
    else  $\{s^* \leq d - 2\}$ 
         $[\widehat{\mathbf{w}}_d^k \widehat{\mathbf{r}}_d^k] := [\mathbf{1} \mathbf{R}] + [\widehat{\mathbf{w}}_{d-1}^l \widehat{\mathbf{r}}_{d-1}^l]$ 
    end (if)
     $l := l + 1$ 
end (if)
     $(s_d^k, i_d^k) := (s^*, i^*); k := k + 1$ 
until  $k_d = n$  (repeat)
 $L_d := k - 1$ 
for  $i \in \mathbb{X}$  do:  $\widehat{w}_d^{k'}(i) := \widehat{r}_d^{k'}(i) := 0, k' = 0, \dots, k^*(i);$  end (for)
 $[\widehat{\mathbf{w}}_d^{k'-1} \widehat{\mathbf{r}}_d^{k'-1}]_{k'=1}^{L_d} := \mathbf{B}[\widehat{\mathbf{w}}_d^{k-1} \widehat{\mathbf{r}}_d^{k-1}]_{k'=1}^{L_d}$ 
    
```

that, at this point in the algorithm,  $[\widehat{\mathbf{w}}_d^k \widehat{\mathbf{r}}_d^k] = [\mathbf{w}_d^k \mathbf{r}_d^k]$ . As for the bottleneck computation, it has been moved out of the loop and to the last line in Table 6 as a block matrix–matrix multiplication that computes the  $[\widehat{\mathbf{w}}_d^k \widehat{\mathbf{r}}_d^k]$  to be used in the next stage.

A straightforward modification of algorithm  $\text{BlockRAG}_d$  gives a corresponding block implementation of algorithm  $\text{RAG}_d(i_0)$  in Table 5, which we denote by  $\text{BlockRAG}_d(i_0)$ . The author has coded in Fortran the resulting block algorithms  $\text{BlockRAG}$  and  $\text{BlockRAG}(i_0)$ , which have been used in the experiments reported in §6.

## 6. Computational Experiments

This section reports the results of a computational study based on the author’s Fortran implementations of the algorithms discussed previously (available for download at <http://alum.mit.edu/www/jnimora>, under the link “Original software codes”), which benchmarks the actual runtime and memory performance of the proposed RAG algorithm against the calibration method and fits the measured performance to the theoretical complexity.

### 6.1. Index Computation for Finite-State Projects

This experiment benchmarks the RAG index algorithm against the calibration method on finite-state projects, measuring actual runtime performance and storage requirements. Recall that Theorem 3.4 establishes an  $O(T^2 n^3)$  time complexity and an  $O(T^2 n^2)$  memory complexity for the RAG algorithm on an  $n$ -state  $T$ -horizon project, whereas Proposition 2.1(b) shows that the time and memory complexities for the calibration method, when used with a grid of  $L$   $\lambda$ -values, are  $O(LTn^2)$  and  $O(LTn)$ , respectively.

The experiment uses the block implementations (see §§2.1 and 5) designed and coded in Fortran. The codes were compiled using the latest release at the time of writing of the Intel Visual Fortran Compiler Professional, ed. 11.1 (update 6). Such implementations use high-performance threaded routines from the Intel Math Kernel Library for bottleneck computations (in particular, the BLAS Level 3 DGEEMM subroutine for matrix–matrix multiplication), which can harness to a substantial extent the parallel processing power of the platform employed: an HP z800 workstation with two quad-core 3.33 GHz Intel Xeon processors w5590 and 48 GB of memory, under Windows 7 x64. Both methods were tested on 20 project instances, with state-space sizes  $n = 100, 200, \dots, 2,000$  and a horizon of 50. The transition probability matrix of the  $n$ -state instance was obtained by scaling an  $n \times n$  matrix with pseudorandom  $\text{Uniform}(0, 1)$  entries, dividing each row by its sum. Immediate rewards were also drawn from a pseudorandom  $\text{Uniform}(0, 1)$  distribution. The discount factor used was  $\beta = 1$ . For each

instance, the index values  $\lambda^*(T, i)$  for  $1 \leq i \leq n$  and  $1 \leq T \leq 50$  were evaluated using the RAG algorithm and the calibration method, the latter for three, four, and five significant digits of accuracy (partitioning the unit interval  $[0, 1]$  with a grid of  $L = 10^m + 1$  equally spaced  $\lambda$ -values, for  $m = 3, 4, 5$ ). For each method and intermediate horizon  $T = 1, \dots, 50$ , the wall-clock cumulative runtime  $y(T, n)$  to compute the index values  $\lambda^*(d, i)$  for  $1 \leq d \leq T$  and  $i = 1, \dots, n$  was measured using the Fortran intrinsic subroutine `system_clock`.

Figure 1 plots the recorded cumulative runtimes (in minutes) versus the number  $n$  of states for horizon  $T = 50$ . The solid gray lines shown are polynomial least-squares (LS) fits for the predicted runtimes, of third order for the RAG algorithm and of second order for the calibration method, corresponding to the theoretical complexities. In the case of the RAG algorithm, the third-order LS fit  $\hat{y}(n, 50)$  for the predicted runtime of an instance with  $n$  states and horizon 50 is

$$\hat{y}(n, 50) = 10^{-10}(7.82 n^3 + 2.18 \times 10^3 n^2 + 1.26 \times 10^6 n - 1.8910^8).$$

To measure the quality of fit, we use the *root mean square error* (RMSE). In this case, the RMSE is 0.04 minutes, which indicates that the fit is rather tight, considering the range of runtimes. To assess the validity of the theoretical cubic complexity on  $n$ , the data were also fitted by polynomials of one order less and of one order more than 3. The fourth-order polynomial fit has a spurious negative leading coefficient  $-10^{-10} \times 1.67$ , with its RMSE about the same as that for the third-order fit. As for the second-order LS fit, the RMSE degrades significantly, to 0.13 minutes. These results show that the third-order polynomial gives the best fit. Note further that, despite its higher complexity, the RAG algorithm is actually faster than the calibration method with five significant digits up to and including  $n = 1,800$  states.

Figure 2 plots the measured cumulative runtimes versus the intermediate horizon or stage  $T = 1$ ,

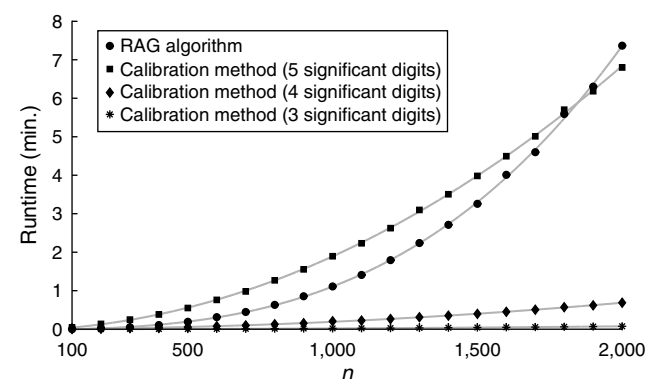


Figure 1 Runtimes vs. Number of States  $n$  for Horizon  $T = 50$

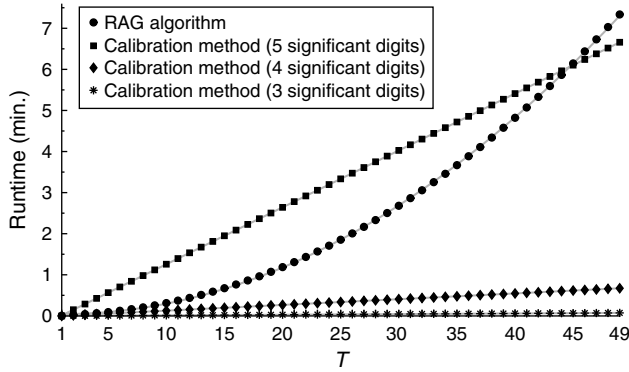


Figure 2 Cumulative Runtimes vs. Horizon (Stage)  $T$  for  $n = 2,000$  States

2, ..., 49 for the instance with  $n = 2,000$  states. Cumulative runtimes for the final stage  $T = 50$  are not included because the RAG algorithm does not perform the bottleneck update at the last stage, and hence the latter's cumulative runtime is about the same as that for the previous stage  $T = 49$ . The solid lines shown are polynomial LS fits for the predicted cumulative runtimes, of second order for the RAG algorithm and of first order (linear fit) for the calibration method, as predicted by the theoretical complexities. In the case of the RAG algorithm, the second-order LS fit  $\hat{y}(2,000, T)$  for the predicted cumulative runtime of a 2,000-state instance up to and including stage  $T$  is  $\hat{y}(2,000, T) = 10^{-3}(3.16T^2 - 6.68T + 49.14)$ . The RMSE is 0.015 minutes, slightly under 1 second, a very small value relative to the range of runtimes. To test the validity of the theoretical quadratic complexity on  $T$ , the data were also fitted by a polynomial with one order less and of one order more than 2. Whereas the linear LS fit is clearly inadequate, using a polynomial of order 3 gives the predicted cumulative runtime fit  $\hat{y}(2,000, T) = 10^{-3}(0.0063T^3 + 2.68T^2 + 2.89T + 7.25)$ , with the RMSE dropping to 0.003 minutes. Because the RMSE for the second-order fit is already very small, and the leading coefficient of the third-order fit is rather small, we conclude that the cumulative runtime performance is best fitted by a second-order polynomial, consistent with the theoretical complexity in  $T$ . Still, despite its higher complexity, the RAG algorithm is faster than the calibration method with five significant digits up to and including a horizon of  $T = 44$ .

Figure 3 plots the required memory storage for floating-point local variables (in GB, excluding input and output, and using eight-byte double-precision numbers) versus  $n$  for  $T = 50$ . In our implementations, the RAG algorithm uses  $(4T + 1)n^2 + 5n$  floating-point storage locations for local variables, whereas the calibration method with a grid of size  $L$  uses  $2Ln + L$  locations. Note that despite its higher complexity, the RAG algorithm uses less memory

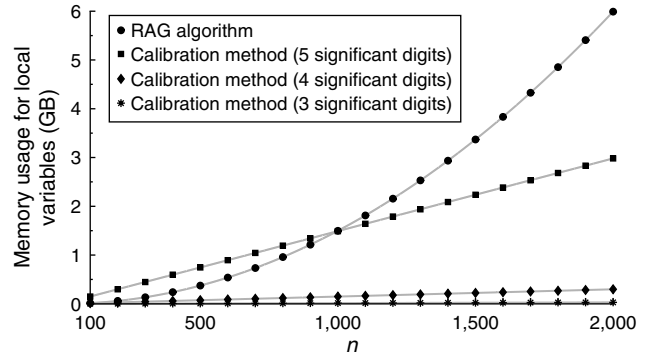


Figure 3 Memory Usage vs. Number of States for Horizon  $T = 50$

than the calibration method with five significant digits up to and including  $n = 900$  states. Note further that the local memory storage of the RAG algorithm grows linearly in the horizon  $T$ , whereas that of the calibration method remains constant as  $T$  varies.

## 6.2. Index Computation for an Infinite-State Project

The next experiment aims to assess the actual runtime and memory performance of the index algorithm in §4 for a countably infinite state project, for which the classic Bernoulli bandit model with Beta priors is chosen, by benchmarking it against the calibration method. Recall from §4 that Theorem 4.3 establishes an  $O(T^6)$  time complexity and an  $O(T^5)$  memory complexity for such a version of the RAG algorithm, which in the case of a Bernoulli bandit starting at  $(i_0, j_0)$  with a horizon  $T$  computes  $T(T + 1)(T + 2)/6$  relevant index values. For fairness of comparison, the calibration method was modified to compute approximately only such relevant index values. To improve runtimes and exploit the reduced arithmetic and memory operations as a result of the sparsity of the transition probability matrix, we developed Fortran implementations that use threaded routines from the Intel Math Kernel Library, in particular, the Sparse BLAS Level 3 MKL\_DCO0MM subroutine for sparse matrix multiplication.

Taking as the initial state  $(1, 1)$ , the algorithm RAG(1, 1) in §4 was run on instances with horizons  $T = 20, 25, \dots, 90$ , computing all relevant index values in each case. As before, the calibration method (with three to five significant digits) was used for comparison.

Figure 4 plots the measured runtimes versus the horizon  $T$ . The solid lines shown were obtained by polynomial LS fit of order 4 for the RAG(1, 1) algorithm and of order 2 for the calibration method. In the case of the RAG(1, 1) algorithm, the sixth-order LS fit for the predicted runtime  $\hat{y}(T)$  of an instance with  $T$  remaining periods is  $\hat{y}(T) = 10^{-10}(1.71T^6 - 4.58 \times 10^2 T^5 + 5.21 \times 10^4 T^4 - 3.04 \times 10^6 T^3 + 9.61 \times$

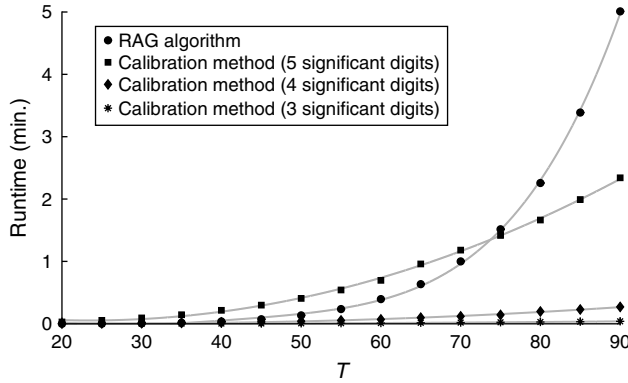


Figure 4 Runtimes vs. Horizon  $T$

$10^7 T^2 - 1.55 \times 10^9 T + 9.89 \times 10^9$ ). The RMSE is very small: 0.006 minutes. To test the validity of the theoretical sixth-order complexity on  $T$ , the data were also fitted by polynomials of orders 7, 5, 4, and 3. Using a seventh-order polynomial does not improve the RMSE. A fifth-order polynomial fit gives still a very small RMSE of 0.01 minutes (under 1 second), whereas a fourth-order polynomial fit has a small RMSE of 0.03 minutes (about 2 seconds), and a third-order fit has a much larger RMSE of 0.12 minutes. These results suggest that the predicted runtime of the RAG(1, 1) algorithm is best fitted by a polynomial of lower order than the theoretical sixth-order complexity, with the fourth-order fit  $\hat{y}(T) = 10^7(6.8T^4 - 1.09 \times 10^3 T^2 + 6.7 \times 10^4 T - 1.8 \times 10^6)$  appearing to be best. As for the calibration method with five significant digits, the second- and third-order fits have roughly equal RMSEs of about 0.02 minutes, whereas the first-order fit has a large RMSE of 0.22 minutes. Hence, the best fit for the predicted runtime of the calibration method is  $O(T^2)$ , yet note that the RAG(1, 1) algorithm is faster than the calibration method with five significant digits up to and including horizon  $T = 70$ .

As for the actual memory usage of each algorithm (for local variables, excluding input and output), Figure 5 plots the required memory storage for floating-point local variables (excluding input and output, and using eight-byte double-precision numbers) versus  $T$ . In our implementations, the RAG(1, 1) algorithm uses  $T^5/3 + 2T^4 + (13/3)T^3 + (15/2)T^2 + (65/6)T + 6$  floating-point storage locations for local variables, whereas the calibration method with a grid of size  $L$  uses  $L(T + 1)(T + 2) + L$  storage locations. Note that despite its higher complexity, the RAG algorithm uses less memory than the calibration method with five significant digits up to and including horizon  $T = 65$ .

Figure 6 plots index  $\lambda^*(s, (1, 1))$  versus the horizon  $s = 1, \dots, 80$  for discount factors  $\beta = 0.7, \dots, 1.0$ . For each discount factor, the plotted index values were

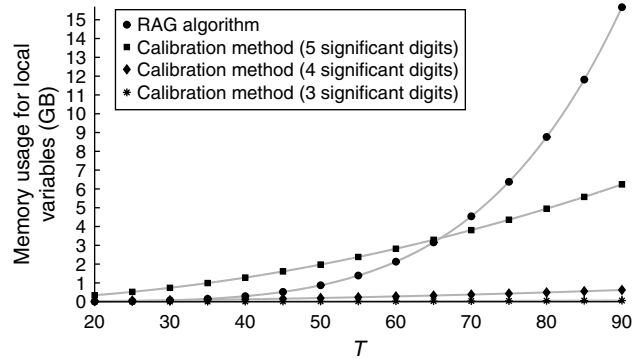


Figure 5 Memory Usage vs. Horizon  $T$

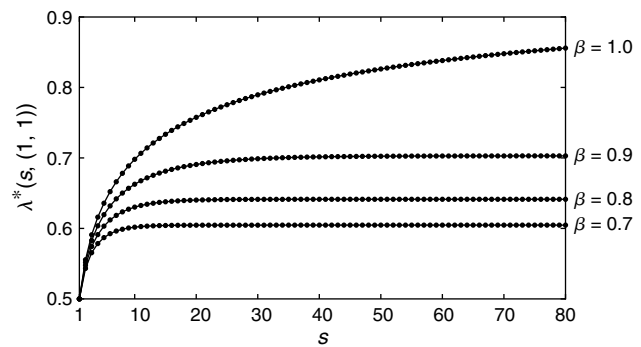


Figure 6 Values of Index  $\lambda^*(s, (1, 1))$  vs. Horizon  $s$

obtained from a single run of algorithm RAG(1, 1) with a horizon of  $T = 80$ .

## 7. Conclusions

This paper has introduced a recursive adaptive-greedy (RAG) algorithm for the efficient exact computation of a classic index for finite-horizon bandits that performs only arithmetic operations. The algorithm has been compared with the standard calibration method, which computes approximate index values. When the latter method is used with a grid having the same size as the number of index values to be evaluated, both methods have the same time and memory complexities. For a fixed grid, however, the calibration method's time and memory complexity are one order of magnitude lower than those of the RAG algorithm. Complementing such theoretical results, the computational study reported above shows that if three or four significant digits of accuracy suffice, or if the number of states or the horizon is rather large, the calibration method is the best choice. However, the results also show that the RAG algorithm outperforms (with respect to both runtimes and memory) the calibration method with five significant digits of accuracy in instances of moderately large size.

## Acknowledgments

The author thanks the associate editor and an anonymous reviewer for constructive comments that helped improve the paper, including suggestions to compare the proposed algorithm with the calibration method and to test the validity of the least-squares fits used in the computational experiments. This work was supported in part by the Spanish Ministry of Education and Science under Project MTM2007-63140 and an I3 faculty endowment grant.

## References

- Bellman, R. 1956. A problem in the sequential design of experiments. *Sankhyā* **16**(3/4) 221–229.
- Berry, D. A., B. Fristedt. 1985. *Bandit Problems: Sequential Allocation of Experiments*. Chapman & Hall, London.
- Bradt, R. N., S. M. Johnson, S. Karlin. 1956. On sequential designs for maximizing the sum of  $n$  observations. *Ann. Math. Statist.* **27**(4) 1060–1074.
- Caro, F., J. Gallien. 2007. Dynamic assortment with demand learning for seasonal consumer goods. *Management Sci.* **53**(2) 276–292.
- Dongarra, J. J., V. Eijkhout. 2000. Numerical linear algebra algorithms and software. *J. Comput. Appl. Math.* **123**(1–2) 489–514.
- Ginebra, J., M. K. Clayton. 1999. Small-sample performance of Bernoulli two-armed bandit Bayesian strategies. *J. Statist. Plann. Inference* **79**(1) 107–122.
- Gittins, J. C. 1979. Bandit processes and dynamic allocation indices. *J. Roy. Statist. Soc. Ser. B* **41**(2) 148–177.
- Gittins, J. C. 1989. *Multi-Armed Bandit Allocation Indices*. John Wiley & Sons, Chichester, UK.
- Gittins, J. C., D. M. Jones. 1974. A dynamic allocation index for the sequential design of experiments. J. Gani, K. Sarkadi, I. Vincze, eds. *Progress in Statistics (European Meeting of Statisticians, Budapest, 1972)*. North-Holland, Amsterdam, 241–266.
- Niño-Mora, J. 2001. Restless bandits, partial conservation laws and indexability. *Adv. Appl. Probab.* **33**(1) 76–98.
- Niño-Mora, J. 2002. Dynamic allocation indices for restless projects and queueing admission control: A polyhedral approach. *Math. Programming* **93**(3) 361–413.
- Niño-Mora, J. 2005. A marginal productivity index policy for the finite-horizon multiarmed bandit problem. *CDC-ECC '05: Proc. 44th IEEE Conf. Decision Control Eur. Control Conf. 2005, Seville, Spain*. IEEE, Washington, DC, 1718–1722.
- Niño-Mora, J. 2007. A  $(2/3)n^3$  fast-pivoting algorithm for the Gittins index and optimal stopping of a Markov chain. *INFORMS J. Comput.* **19**(4) 596–606.
- Niño-Mora, J. 2008. Computing an index policy for multiarmed bandits with deadlines. *ValueTools '08: Proc. Third Internat. Conf. Performance Evaluation Methodologies Tools, Athens, Greece*. ICST, Brussels, Article 13.
- Robbins, H. 1952. Some aspects of the sequential design of experiments. *Bull. Amer. Math. Soc.* **58**(5) 527–535.
- Varaiya, P. P., J. C. Walrand, C. Buyukkoc. 1985. Extensions of the multiarmed bandit problem: The discounted case. *IEEE Trans. Automat. Control* **30**(5) 426–439.
- Wang, Y.-G. 1997. Error bounds for calculation of the Gittins indices. *Austral. J. Statist.* **39**(2) 225–233.